Farmer Brothers®

Farmer Bros. Co. Reports Third Quarter Fiscal 2019 Financial Results

May 7, 2019

NORTHLAKE, Texas, May 07, 2019 (GLOBE NEWSWIRE) -- Farmer Bros. Co. (NASDAQ: FARM) (the "Company") today reported financial results for its third fiscal quarter ended March 31, 2019.

Third Quarter Fiscal 2019 Highlights:

- Volume of green coffee processed and sold increased by 0.1 million pounds to 27.9 million pounds, a 0.5% increase over the prior year period;
 - Green coffee pounds processed and sold through our DSD network were 9.2 million, or 33.2% of total green coffee
 pounds processed and sold
 - o Direct ship customers represented 17.9 million, or 64.1%, of total green coffee pounds processed and sold
 - o Distributor customers represented 0.8 million pounds, or 2.7%, of total green coffee pounds processed and sold
- Net sales were \$146.7 million, a decrease of \$11.2 million, or 7.1%, from the prior year period;
- Gross margin decreased to 27.2% from 33.1% in the prior year period, while operating expenses as percentage of sales improved to 31.4% from 34.9% in the prior year period;
- Net loss was \$51.7 million compared to net loss of \$2.2 million in the prior year period; and
- Adjusted EBITDA was \$4.5 million compared to \$10.6 million in the prior year period.*

(*Adjusted EBITDA, a non-GAAP financial measure, is reconciled to its corresponding GAAP measure at the end of this press release.)

"The Company's third quarter results are not acceptable in terms of what we aim to deliver for our shareholders," said Chris Mottern, Interim CEO. "There were a number of unexpected costs and execution issues in the period that negatively impacted the Company's financial results. Given these issues and our year-to-date results, we are taking a cautious approach in our outlook and are updating our targeted Adjusted EBITDA range for fiscal 2019 to \$34 million to \$36 million."

Mottern continued, "We have already begun taking corrective actions, putting new operational controls and processes in place, and will be working to determine what additional steps we need to take to put Farmer Brothers on the path to improved results and enhanced value for our shareholders. We continue to believe in the underlying long-term earnings power of Farmer Brothers' business, and we are operating with a sense of urgency."

Third Quarter Fiscal 2019 Results:

Selected Financial Data

The selected financial data presented below under the captions "Income statement data," "Operating data" and "Other data" summarizes certain performance measures for the three and nine months ended March 31, 2019 and 2018 (unaudited). Reported prior periods have been retrospectively adjusted to reflect the impact of certain changes in accounting principles and corrections to previously issued financial statements adopted in the fourth quarter of fiscal 2018, and the adoption of new accounting standards in the three and nine months ended March 31, 2019 that required retrospective application.

	Three Months Ended March 31,			Nine Months End 31,			nded March	
		2019		2018		2019		2018
(In thousands, except per share data)								
Income statement data:								
Net sales	\$	146,679	\$	157,927	\$	453,892	\$	457,006
Gross margin		27.2%		33.1 %		31.1 %		33.8%
Loss from operations	\$	(6,102)	\$	(2,785)	\$	(7,678)	\$	(931)
Net loss	\$	(51,749)	\$	(2,193)	\$	(64,835)	\$	(18,414)
Net loss available to common stockholders per common								
share—diluted	\$	(3.05)	\$	(0.14)	\$	(3.84)	\$	(1.12)
Operating data:								
Coffee pounds		27,873		27,733		80,719		80,034
EBITDA	\$	639	\$	4,785	\$	2,109	\$	22,657
EBITDA Margin		0.4%		3.0 %		0.5 %		5.0%

Adjusted EBITDA	\$ 4,535	\$	10,644	\$	27,945	\$	33,600
Adjusted EBITDA Margin	3.1 %		6.7 %		6.2 %		7.4%
Other data:							
Capital expenditures related to maintenance	\$ 4,434	\$	5,621	\$	17,001	\$	17,373
Total capital expenditures	\$ 7,274	\$	11,217	\$	30,394	\$	27,466
Depreciation and amortization expense	\$ 7,600	\$	7,397	\$	23,230	\$	22,727

EBITDA, EBITDA Margin, Adjusted EBITDA and Adjusted EBITDA Margin are non-GAAP financial measures; a reconciliation of these non-GAAP measures to their corresponding GAAP measures is included at the end of this press release.

Net sales in the third quarter of fiscal 2019 were \$146.7 million, a decrease of \$11.2 million, or 7.1%, from the prior year period. The decrease in net sales was driven primarily by declines in revenues and volume of green coffee processed and sold through the DSD network, the impact of lower coffee prices for our cost plus customers and a reduction in revenues due to higher customer attrition related to the Boyd Business integration and route optimization.

Gross profit in the third quarter of fiscal 2019 was \$39.9 million, a decrease of \$12.4 million, or 23.7% from the prior year period and gross margin decreased to 27.2% from 33.1%. The decrease in gross profit was primarily driven by lower net sales of \$11.2 million between the periods and higher cost of goods sold. Margin was negatively impacted by higher mark downs on slow moving inventory, higher manufacturing costs driven by downtime associated with certain aging production infrastructure, higher coffee brewing equipment and labor costs associated with increased installation activities during the period, higher manufacturing variances due to lower volumes and unfavorable shift in customer mix. Margin impact was partially offset by lower green coffee prices.

Operating expenses in the third quarter of fiscal 2019 decreased \$9.1 million, or 16.5%, to \$46.0 million, from \$55.1 million, and as a percentage of net sales declined to 31.4% compared to 34.9% of net sales, in the prior year period. The reduction was primarily due to the absence of a \$3.8 million in impairment losses on intangible assets reported in the third quarter of fiscal 2018, a \$3.3 million decrease in selling expenses and a \$2.9 million decrease in general and administrative expenses.

The decrease in selling expenses was primarily due to synergies achieved through the Boyd Business acquisition and headcount reductions and other efficiencies from DSD route optimization, partially offset by higher insurance and employee benefit costs. The decrease in general and administrative expenses was associated primarily with synergies achieved through the Boyd Business acquisition, the conclusion of the transition services and co-manufacturing agreements with Boyd Coffee at the beginning of October 2018, and lower acquisition and integration costs.

As a result of the foregoing factors, loss from operations in the third quarter of fiscal 2019 was \$6.1 million, as compared to loss from operations of \$2.8 million in the prior year period.

Interest expense in the third quarter of fiscal 2019 increased \$0.4 million to \$3.0 million as compared to \$2.5 million in the prior year period principally due to higher outstanding borrowings on our revolving credit facility primarily related to the Boyd Business acquisition.

Other expense, net in the third quarter of fiscal 2019 decreased by \$1.3 million to \$0.5 million in the quarter compared to \$1.8 million in the prior year period primarily due to increased mark-to-market losses on coffee-related derivative instruments not designated as accounting hedges.

Income tax expense was \$43.2 million in the third quarter of fiscal 2019 as compared to income tax benefit of \$1.3 million in the prior year period. The higher tax expense of \$43.2 million in the current year quarter is primarily due to a reassessment of the Company's deferred tax valuation allowance based on prevailing accounting guidance related to historical and anticipated income. The valuation reduction of \$44.6 million in deferred tax assets recorded in the three months ended March 31, 2019 does not limit the Company's ability to use the underlying deferred tax assets against future profits.

As a result of the foregoing factors, net loss was \$51.7 million in the third quarter of fiscal 2019 as compared to net loss of \$2.2 million in the prior year period. Net loss available to common stockholders was \$51.9 million, or \$(3.05) per common share available to common stockholders-diluted, in the third quarter of fiscal 2019, compared to net loss available to common stockholders of \$2.3 million, or \$(0.14) per common share available to common stockholders-diluted, in the prior year period.

Non-GAAP Financial Measures:

EBITDA, EBITDA Margin, Adjusted EBITDA and Adjusted EBITDA Margin are non-GAAP financial measures; a reconciliation of these non-GAAP measures to their corresponding GAAP measures is included at the end of this press release.

Adjusted EBITDA was \$4.5 million in the third quarter of fiscal 2019, as compared to Adjusted EBITDA of \$10.6 million in the prior year period, and Adjusted EBITDA Margin was 3.1% in the third quarter of fiscal 2019, as compared to Adjusted EBITDA Margin of 6.7% in the prior year period.

About Farmer Bros. Co.

Founded in 1912, Farmer Bros. Co. is a national coffee roaster, wholesaler and distributor of coffee, tea and culinary products. The Company's product lines include organic, Direct Trade and sustainably-produced coffee. With a robust line of coffee, hot and iced teas, cappuccino mixes, spices, and baking/biscuit mixes, the Company delivers extensive beverage planning services and culinary products to its U.S. based customers. The Company serves a wide variety of customers, from small independent restaurants and foodservice operators to large institutional buyers like restaurant and convenience store chains, hotels, casinos, healthcare facilities, and gourmet coffee houses, as well as grocery chains with private brand coffee and consumer branded coffee and tea products, and foodservice distributors.

Headquartered in Northlake, Texas, Farmer Bros. Co. generated net sales of over \$600 million in fiscal 2018 and has approximately 1,500 employees nationwide. The Company's primary brands include Farmer Brothers [®], Artisan Collection by Farmer Brothers [™], Superior [®], Metropolitan [™], China Mist [®] and Boyds [®].

Investor Conference Call

Chris Mottern, Interim CEO, and David Robson, Treasurer and CFO, will host an audio-only investor conference call today, May 7, 2019, at 5:00 p.m. Eastern time (4:00 p.m. Central time) to review the Company's financial results for the third quarter ended March 31, 2019. The Company's earnings press release will be available on the Company's website at www.farmerbros.com under "Investor Relations."

The call will be open to all interested investors through a live audio web broadcast via the Internet at https://edge.media-server.com/m6/p/63q4onti and at the Company's website www.farmerbros.com under "Investor Relations." The call also will be available to investors and analysts by dialing Toll Free: 1-(844) 423-9890 or international: 1-(716) 247-5805. The passcode/ID is 7783905.

The audio-only webcast will be archived for at least 30 days on the Investor Relations section of the Farmer Bros. Co. website, and will be available approximately two hours after the end of the live webcast.

Forward-Looking Statements

Certain statements contained in this press release are not based on historical fact and are forward-looking statements within the meaning of federal securities laws and regulations. These statements are based on management's current expectations, assumptions, estimates and observations of future events and include any statements that do not directly relate to any historical or current fact. These forward-looking statements can be identified by the use of words like "anticipates," "estimates," "projects," "expects," "plans," "believes," "intends," "will," "could," "assumes" and other words of similar meaning. Owing to the uncertainties inherent in forward- looking statements, actual results could differ materially from those set forth in forward-looking statements. The Company intends these forward-looking statements to speak only at the time of this press release and does not undertake to update or revise these statements as more information becomes available except as required under federal securities laws and the rules and regulations of the Securities and Exchange Commission ("SEC"). Factors that could cause actual results to differ materially from those in forwardlooking statements include, but are not limited to, the success of our corporate relocation plan, the timing and success of implementation of our directstore-delivery restructuring plan, our success in consummating acquisitions and integrating acquired businesses, the impact of capital improvement projects, the adequacy and availability of capital resources to fund our existing and planned business operations and our capital expenditure requirements, the relative effectiveness of compensation-based employee incentives in causing improvements in Company performance, the capacity to meet the demands of the Company's large national account customers, the extent of execution of plans for the growth of Company business and achievement of financial metrics related to those plans, the success of the Company to retain and/or attract qualified employees, the effect of the capital markets as well as other external factors on stockholder value, fluctuations in availability and cost of green coffee, competition, organizational changes, the effectiveness of our hedging strategies in reducing price risk, changes in consumer preferences, our ability to provide sustainability in ways that do not materially impair profitability, changes in the strength of the economy, business conditions in the coffee industry and food industry in general, the Company's continued success in attracting new customers, variances from budgeted sales mix and growth rates, weather and special or unusual events, as well as other risks described in this press release and other factors described from time to time in the Company's filings with the SEC. The results of operations for the three and nine months ended March 31, 2019 are not necessarily indicative of the results that may be expected for any future period.

FARMER BROS. CO.
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (UNAUDITED)
(In thousands, except share and per share data)

		s Ended March 31,	Nine Months Ended Mar 31,			
_	2019	2018	2019	2018		
Net sales	146,679	\$ 157,927	\$ 453,892	\$ 457,006		
Cost of goods sold	106,779	105,629	312,513	302,349		
Gross profit	39,900	52,298	141,379	154,657		
Selling expenses	34,422	37,754	111,323	112,736		
General and administrative expenses	11,306	14,157	32,063	39,822		
Restructuring and other transition expenses	26	52	4,700	311		
Net gains from sale of spice assets	(203)	(110)	(593)	(655)		
Net losses (gains) from sales of other assets	451	(590)	1,564	(446)		
Impairment losses on intangible assets	<u> </u>	3,820		3,820		
Operating expenses	46,002	55,083	149,057	155,588		
Loss from operations	(6,102)	(2,785)	(7,678)	(931)		
Other (expense) income:						
Dividend income	_	1	_	12		
Interest income	_	_	_	2		
Interest expense	(2,981)	(2,547)	(9,165)	(7,221)		
Pension settlement charge	_	_	(10,948)	_		
Other, net	495	1,817	2,105	5,782		
Total other expense	(2,486)	(729)	(18,008)	(1,425)		
Loss before taxes	(8,588)	(3,514)	(25,686)	(2,356)		
Income tax expense (benefit)	43,161	(1,321)	39,149	16,058		

Net loss	\$	(51,749)	\$	(2,193)	\$	(64,835)	\$	(18,414)
Less: Cumulative preferred dividends, undeclared and unpaid		134		128		400		257
Net loss available to common stockholders	\$	(51,883)	\$	(2,321)	\$	(65,235)	\$	(18,671)
Net loss available to common stockholders per common	Φ.	(3.05)	\$	(0.14)	¢	(3.84)		(1.12)
share—basic	Ψ	(3.03)	φ	(0.14)	Ψ	(3.04)	Ψ	(1.12)
Net loss available to common stockholders per common share—diluted	\$	(3.05)	\$	(0.14)	\$	(3.84)	\$	(1.12)
Weighted average common shares outstanding—basic		17,003,206		16,760,145		16,982,247		16,727,624
Weighted average common shares outstanding—diluted		17,003,206		16,760,145		16,982,247		16,727,624

FARMER BROS. CO. CONDENSED CONSOLIDATED BALANCE SHEETS (UNAUDITED) (In thousands, except share and per share data)

	March 31, 2019	June 30, 2018
ASSETS		
Current assets:		
Cash and cash equivalents	\$ 12,194	\$ 2,438
Accounts receivable, net	65,755	58,498
Inventories	100,370	104,431
Income tax receivable	346	305
Short-term derivative assets	144	_
Prepaid expenses	7,082	7,842
Total current assets	185,891	173,514
Property, plant and equipment, net	191,250	186,589
Goodwill	36,224	36,224
Intangible assets, net	29,528	31,515
Other assets	9,962	8,381
Deferred income taxes	_	39,308
Total assets	\$ 452,855	\$ 475,531
LIABILITIES AND STOCKHOLDERS' EQUITY		
Current liabilities:		
Accounts payable	62,810	56,603
Accrued payroll expenses	15,831	17,918
Short-term borrowings under revolving credit facility	_	89,787
Short-term obligations under capital leases	57	190
Short-term derivative liabilities	5,543	3,300
Other current liabilities	7,548	10,659
Total current liabilities	91,789	178,457
Long-term borrowings under revolving credit facility	123,000	
Accrued pension liabilities	46,776	40,380
Accrued postretirement benefits	17,949	20,473
Accrued workers' compensation liabilities	4,938	5,354
Other long-term liabilities	2,619	1,812
Total liabilities	\$ 287,071	\$ 246,476
Commitments and contingencies (Note 22)		
Stockholders' equity:		
Preferred stock, \$1.00 par value, 500,000 shares authorized; Series A Convertible Participating Cumulative Perpetual Preferred Stock, 21,000 shares authorized; 14,700 shares issued and outstanding as of March 31, 2019 and June 30, 2018; liquidation preference of \$15,489 and \$15,089.	9	
as of March 31, 2019 and June 30, 2018, respectively Common stock, \$1.00 par value, 25,000,000 shares authorized; 17,004,561 and 16,951,659 shares	15	15
issued and outstanding as of March 31, 2019 and June 30, 2018, respectively	17,005	16,952

Additional paid-in capital	57,321	55,965
Retained earnings	155,072	220,307
Unearned ESOP shares	_	(2,145)
Accumulated other comprehensive loss	(63,629)	(62,039)
Total stockholders' equity	\$ 165,784	\$ 229,055
Total liabilities and stockholders' equity	\$ 452,855	\$ 475,531

FARMER BROS. CO. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED) (In thousands)

Cash flows from operating activities: 10 20 Cash flows from operating activities: 8 (64,83) \$ (18,41) Adjustments to reconcile net loss to net cash provided by operating activities: 23,160 22,727 Provision for doubtful accounts 3,80 369 Impairment losses on intangible assets 9 3,80 Change in estimated fair value of contingent earmout consideration 9 (60,00) Restructuring and other transition expenses, net of payments 1,936 (1,048) Deferred income taxes 40,078 15,698 Pension settlement charge 10,948 16,698 Net losses (gains) from sales of spice assets and other assets 971 (1,010) ESOP and share-based compensation expense 3,925 2,892 Net losses of derivative instruments and investments 9,228 305 ESOP and share-based compensation expenses 3,937 (1,010) Accounts receivable 7,651 (8,417) Inventories 7,651 (8,417) Inventories 1,323 (7,347) Inventories 2,22 20 <th>(iii tiiousalius)</th> <th>N</th> <th>ing Months F</th> <th>hdbd</th> <th>March 31</th>	(iii tiiousalius)	N	ing Months F	hdbd	March 31
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Net losses (gains) from sales of spice assets and other assets 971 (1,101) ESOP and share-based compensation expense 3,095 2,892 Net losses on derivative instruments and investments 9,228 305 Change in operating assets and liabilities: Proceeds from sales of trading securities — 375 Accounts receivable (7,651) (8,417) Inventories 3,937 (7,347) Income tax receivable (13,229) (6,129) Derivative assets (liabilities), net (13,229) (6,129) Prepaid expenses and other assets 222 920 Accounts payable 8,466 7,554 Accrued payroll expenses and other current liabilities (7,786) 353 Accrued postretirement benefits (2,524) (1,353) Other long-term liabilities (30,30) (2,476) Net cash provided by operating activities 3,750 8,354 Cash flows from investing activities 3(39,608) 25,889 Purchases of assets for construction of New Facility — (1,577) Proceeds from sales of property, p	Deferred income taxes		40,078		15,698
ESOP and share-based compensation expense 3,095 2,892 Net losses on derivative instruments and investments 9,228 305 Change in operating assets and liabilities: - 375 Proceeds from sales of trading securities 7,651 (8,417) Accounts receivable (7,651) (8,417) Inventories 3,937 (7,347) Income tax receivable (42) 162 Derivative assets (liabilities), net (13,229) (6,129) Prepaid expenses and other assets 222 920 Accounts payable 8,466 7,554 Accrued payroll expenses and other current liabilities (7,786) 353 Accrued postretirement benefits (2,524) (1,353) Other long-term liabilities 3,750 8,352 Net cash provided by operating activities 3,750 8,352 Acquisition of businesses, net of cash acquired 3,393 (25,889) Purchases of property, plant and equipment (30,393) (25,889) Purchases form sales of property, plant and equipment (30,305) (65,509)	Pension settlement charge		10,948		_
Net losses on derivative instruments and investments 9,228 305 Change in operating assets and liabilities: 375 Proceeds from sales of trading securities - 375 Accounts receivable (7,651) (8,417) Inventories 3,937 (7,347) Income tax receivable (42) 162 Derivative assets (liabilities), net (13,229) (6,129) Prepaid expenses and other assets 222 920 Accounts payable 8,466 7,554 Accrued postretirement benefits (7,786) 353 Accrued postretirement benefits (380) (2,476) Net cash provided by operating activities 3,7500 8,354 Cash flows from investing activities 3,7500 8,368 Purchases of property, plant and equipment (30,393) (25,889) Purchases of property, plant and equipment 3,032 (25,889) Net cash used in investing activities 3,0250 66,509 Peroceeds from revolving credit facility 1,13 1,565 Repayments on revolving credit facility <t< td=""><td>Net losses (gains) from sales of spice assets and other assets</td><td></td><td>971</td><td></td><td>(1,101)</td></t<>	Net losses (gains) from sales of spice assets and other assets		971		(1,101)
Change in operating assets and liabilities: 375 Proceeds from sales of trading securities 375 Accounts receivable (7,651) (8,417) Inventories 3,937 (7,347) Income tax receivable (42) 162 Derivative assets (liabilities), net (13,229) (6,129) Prepaid expenses and other assets 222 920 Accounts payable 8,466 7,554 Accrued payroll expenses and other current liabilities (7,788) 353 Accrued postretirement benefits (2,524) (1,353) Other long-term liabilities (380) (2,476) Net cash provided by operating activities \$ 7,500 \$ 3,534 Cash flows from investing activities \$ 7,500 \$ 3,608 Purchases of property, plant and equipment (30,30) (25,894) Purchases of assets for construction of New Facility 143 1,565 Net cash used in investing activities \$ 30,250 \$ 65,509 Cash flows from financing activities \$ 30,250 \$ 65,509 Proceeds from revolving credit facility	ESOP and share-based compensation expense		3,095		2,892
Proceeds from sales of trading securities 375 Accounts receivable (7,651) (8,417) Inventories 3,937 (7,347) Income tax receivable (42) 162 Derivative assets (liabilities), net (13,229) (6,129) Prepaid expenses and other assets 222 920 Accounts payable 8,466 7,554 Accrued payroll expenses and other current liabilities (7,786) 353 Accrued postretirement benefits (2,524) (1,353) Other long-term liabilities (380) (2,476) Net cash provided by operating activities 3,7500 8,354 Cash flows from investing activities 3,930 (2,889) Purchases of property, plant and equipment (30,393) (25,889) Purchases of assets for construction of New Facility — (1,577) Proceeds from sales of property, plant and equipment 30,2500 665,509) Net cash used in investing activities \$ 30,2500 665,509) Cash flows from financing activities \$ 50,642 76,513 Repayments on revol	Net losses on derivative instruments and investments		9,228		305
Accounts receivable (7,651) (8,417) Inventories 3,937 (7,347) Income tax receivable (42) 162 Derivative assets (liabilities), net (13,229) (6,129) Prepaid expenses and other assets 222 920 Accounts payable 8,466 7,554 Accrued payroll expenses and other current liabilities (7,786) 353 Accrued postretirement benefits (2,524) (1,353) Other long-term liabilities (380) (2,476) Net cash provided by operating activities 3 7,500 8,354 Cash flows from investing activities \$ 7,500 8,354 Cash flows from investing activities \$ 7,500 8,354 Purchases of property, plant and equipment (30,393) (25,889) Purchases of assets for construction of New Facility — (1,577) Proceeds from sales of property, plant and equipment 143 1,565 Net cash used in investing activities \$ 30,250 \$ 65,509 Cash flows from financing activities	Change in operating assets and liabilities:				
Inventories 3,937 (7,347) Income tax receivable (42) 162 Derivative assets (liabilities), net (13,229) (6,129) Prepaid expenses and other assets 222 920 Accounts payable 8,466 7,554 Accrued payroll expenses and other current liabilities (7,786) 353 Accrued postretirement benefits (2,524) (1,353) Other long-term liabilities (380) (2,476) Net cash provided by operating activities \$ 7,500 \$ 3,54 Cash flows from investing activities \$ 7,500 \$ 3,54 Cash flows from investing activities \$ 7,500 \$ 3,688 Purchases of property, plant and equipment (30,393) (25,889) Purchases of assets for construction of New Facility — (1,577) Proceeds from sales of property, plant and equipment 143 1,565 Net cash used in investing activities \$ 30,250 \$ 65,509 Cash flows from financing activities \$ 50,642 76,513 Repayments on revolving credit facility (17,417) (18,249)	Proceeds from sales of trading securities		_		375
Income tax receivable (42) 162 Derivative assets (liabilities), net (13,229) (6,129) Prepaid expenses and other assets 222 920 Accounts payable 8,466 7,554 Accrued payroll expenses and other current liabilities (7,786) 353 Accrued postretirement benefits (2,524) (1,353) Other long-term liabilities (380) (2,476) Net cash provided by operating activities \$7,500 8,354 Cash flows from investing activities \$7,500 8,354 Cash flows from investing activities \$7,500 8,354 Purchases of property, plant and equipment (30,393) (25,889) Purchases of assets for construction of New Facility \$7 (1,577) Proceeds from sales of property, plant and equipment \$143 1,565 Net cash used in investing activities \$30,250 \$65,509 Cash flows from financing activities \$50,642 \$76,513 Repayments on revolving credit facility \$1,417 (18,249) Payments of capital lease obligations \$1,650 (1,6	Accounts receivable		(7,651)		(8,417)
Derivative assets (liabilities), net (13,229) (6,129) Prepaid expenses and other assets 222 920 Accounts payable 8,466 7,554 Accrued payroll expenses and other current liabilities (7,786) 353 Accrued postretirement benefits (2,524) (1,353) Other long-term liabilities (380) (2,476) Net cash provided by operating activities \$7,500 8,354 Cash flows from investing activities: \$7,500 8,354 Purchases of property, plant and equipment (30,393) (25,889) Purchases of property, plant and equipment (30,393) (25,889) Purchases of assets for construction of New Facility — (1,577) Proceeds from sales of property, plant and equipment 143 1,565 Net cash used in investing activities \$(30,250) (65,509) Cash flows from financing activities \$5,0642 76,513 Repayments on revolving credit facility (17,417) (18,249) Payment of financing costs (1,041) (560) Payment of financing costs (1,041)	Inventories		3,937		(7,347)
Prepaid expenses and other assets 222 920 Accounts payable 8,466 7,554 Accrued payroll expenses and other current liabilities (7,786) 353 Accrued postretirement benefits (2,524) (1,353) Other long-term liabilities (380) (2,476) Net cash provided by operating activities \$7,500 \$8,354 Cash flows from investing activities: \$	Income tax receivable		(42)		162
Accounts payable 8,466 7,554 Accrued payroll expenses and other current liabilities (7,786) 353 Accrued postretirement benefits (2,524) (1,353) Other long-term liabilities (380) (2,476) Net cash provided by operating activities \$7,500 \$8,354 Cash flows from investing activities: \$	Derivative assets (liabilities), net		(13,229)		(6,129)
Accrued payroll expenses and other current liabilities (7,786) 353 Accrued postretirement benefits (2,524) (1,353) Other long-term liabilities (380) (2,476) Net cash provided by operating activities \$ 7,500 \$ 8,354 Cash flows from investing activities: \$ — \$ (39,608) Purchases of property, plant and equipment (30,393) (25,889) Purchases of assets for construction of New Facility — (1,577) Proceeds from sales of property, plant and equipment 143 1,565 Net cash used in investing activities \$ (30,250) (65,509) Cash flows from financing activities: \$ 50,642 76,513 Repayments on revolving credit facility (17,417) (18,249) Payments of capital lease obligations (185) (878) Payment of financing costs (1,041) (560) Proceeds from stock option exercises 507 1,062 Net cash provided by financing activities \$ 57,888	Prepaid expenses and other assets		222		920
Accrued postretirement benefits (2,524) (1,353) Other long-term liabilities (380) (2,476) Net cash provided by operating activities \$ 7,500 \$ 8,354 Cash flows from investing activities: \$ - \$ (39,608) Purchases of property, plant and equipment (30,393) (25,889) Purchases of assets for construction of New Facility - (1,577) Proceeds from sales of property, plant and equipment 143 1,565 Net cash used in investing activities \$ (30,250) \$ (65,509) Cash flows from financing activities: * 76,513 Repayments on revolving credit facility \$ 50,642 76,513 Repayments on revolving credit facility (17,417) (18,249) Payment of financing costs (185) (878) Payment of financing costs (1,041) (560) Proceeds from stock option exercises 507 1,062 Net cash provided by financing activities \$ 32,506 \$ 57,888	Accounts payable		8,466		7,554
Other long-term liabilities (380) (2,476) Net cash provided by operating activities \$ 7,500 \$ 8,354 Cash flows from investing activities: \$ - \$ (39,608) Acquisition of businesses, net of cash acquired \$ - \$ (39,608) Purchases of property, plant and equipment (30,393) (25,889) Purchases of assets for construction of New Facility - (1,577) Proceeds from sales of property, plant and equipment 143 1,565 Net cash used in investing activities \$ (30,250) \$ (65,509) Cash flows from financing activities: \$ 50,642 \$ 76,513 Repayments on revolving credit facility \$ 50,642 \$ 76,513 Repayments on revolving credit facility (17,417) (18,249) Payment of capital lease obligations (185) (878) Payment of financing costs (1,041) (560) Proceeds from stock option exercises 507 1,062 Net cash provided by financing activities \$ 32,506 57,888	Accrued payroll expenses and other current liabilities		(7,786)		353
Net cash provided by operating activities \$ 7,500 \$ 8,354 Cash flows from investing activities: Acquisition of businesses, net of cash acquired \$ (39,608) Purchases of property, plant and equipment (30,393) (25,889) Purchases of assets for construction of New Facility —	Accrued postretirement benefits		(2,524)		(1,353)
Cash flows from investing activities: Acquisition of businesses, net of cash acquired \$ — \$ (39,608) Purchases of property, plant and equipment (30,393) (25,889) Purchases of assets for construction of New Facility — (1,577) Proceeds from sales of property, plant and equipment 143 1,565 Net cash used in investing activities \$ (30,250) \$ (65,509) Cash flows from financing activities: Proceeds from revolving credit facility \$ 50,642 \$ 76,513 Repayments on revolving credit facility (17,417) (18,249) Payments of capital lease obligations (185) (878) Payment of financing costs (1,041) (560) Proceeds from stock option exercises 507 1,062 Net cash provided by financing activities \$ 32,506 \$ 57,888	Other long-term liabilities		(380)		(2,476)
Cash flows from investing activities:Acquisition of businesses, net of cash acquired\$ — \$ (39,608)Purchases of property, plant and equipment(30,393)(25,889)Purchases of assets for construction of New Facility— (1,577)Proceeds from sales of property, plant and equipment1431,565Net cash used in investing activities\$ (30,250)\$ (65,509)Cash flows from financing activities:Proceeds from revolving credit facility\$ 50,642\$ 76,513Repayments on revolving credit facility(17,417)(18,249)Payments of capital lease obligations(185)(878)Payment of financing costs(1,041)(560)Proceeds from stock option exercises5071,062Net cash provided by financing activities\$ 32,506\$ 57,888	Net cash provided by operating activities	\$	7,500	\$	8,354
Acquisition of businesses, net of cash acquired \$ — \$ (39,608) Purchases of property, plant and equipment (30,393) (25,889) Purchases of assets for construction of New Facility — (1,577) Proceeds from sales of property, plant and equipment 143 1,565 Net cash used in investing activities \$ (30,250) \$ (65,509) Cash flows from financing activities: Proceeds from revolving credit facility \$ 76,513 Repayments on revolving credit facility (17,417) (18,249) Payments of capital lease obligations (185) (878) Payment of financing costs (1,041) (560) Proceeds from stock option exercises 507 1,062 Net cash provided by financing activities \$ 32,506 \$ 57,888					_
Purchases of property, plant and equipment(30,393)(25,889)Purchases of assets for construction of New Facility—(1,577)Proceeds from sales of property, plant and equipment1431,565Net cash used in investing activities\$ (30,250)\$ (65,509)Cash flows from financing activities:Proceeds from revolving credit facility\$ 50,642\$ 76,513Repayments on revolving credit facility(17,417)(18,249)Payments of capital lease obligations(185)(878)Payment of financing costs(1,041)(560)Proceeds from stock option exercises5071,062Net cash provided by financing activities\$ 32,506\$ 57,888	-	\$	_	\$	(39,608)
Purchases of assets for construction of New Facility—(1,577)Proceeds from sales of property, plant and equipment1431,565Net cash used in investing activities\$ (30,250)\$ (65,509)Cash flows from financing activities:Proceeds from revolving credit facility\$ 50,642\$ 76,513Repayments on revolving credit facility(17,417)(18,249)Payments of capital lease obligations(185)(878)Payment of financing costs(1,041)(560)Proceeds from stock option exercises5071,062Net cash provided by financing activities\$ 32,506\$ 57,888	·		(30,393)		(25,889)
Net cash used in investing activities\$ (30,250)\$ (65,509)Cash flows from financing activities:			_		
Net cash used in investing activities\$ (30,250)\$ (65,509)Cash flows from financing activities:Proceeds from revolving credit facility\$ 50,642\$ 76,513Repayments on revolving credit facility(17,417)(18,249)Payments of capital lease obligations(185)(878)Payment of financing costs(1,041)(560)Proceeds from stock option exercises5071,062Net cash provided by financing activities\$ 32,506\$ 57,888	Proceeds from sales of property, plant and equipment		143		1,565
Cash flows from financing activities:Proceeds from revolving credit facility\$ 50,642\$ 76,513Repayments on revolving credit facility(17,417)(18,249)Payments of capital lease obligations(185)(878)Payment of financing costs(1,041)(560)Proceeds from stock option exercises5071,062Net cash provided by financing activities\$ 32,506\$ 57,888		\$	(30,250)	\$	(65,509)
Proceeds from revolving credit facility\$ 50,642\$ 76,513Repayments on revolving credit facility(17,417)(18,249)Payments of capital lease obligations(185)(878)Payment of financing costs(1,041)(560)Proceeds from stock option exercises5071,062Net cash provided by financing activities\$ 32,506\$ 57,888	-				
Repayments on revolving credit facility(17,417)(18,249)Payments of capital lease obligations(185)(878)Payment of financing costs(1,041)(560)Proceeds from stock option exercises5071,062Net cash provided by financing activities\$ 32,506\$ 57,888	-	\$	50,642	\$	76,513
Payments of capital lease obligations(185)(878)Payment of financing costs(1,041)(560)Proceeds from stock option exercises5071,062Net cash provided by financing activities\$ 32,506\$ 57,888	·			-	
Payment of financing costs(1,041)(560)Proceeds from stock option exercises5071,062Net cash provided by financing activities\$ 32,506\$ 57,888					
Proceeds from stock option exercises5071,062Net cash provided by financing activities\$ 32,506\$ 57,888	· · · · · · · · · · · · · · · · · · ·				` '
Net cash provided by financing activities \$ 32,506 \$ 57,888	•				
	·	\$		\$	
	·				

2,438	6,241
\$ 12,194	\$ 6,974

FARMER BROS. CO. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED) (continued) (In thousands)

	Ni	ne Months E	nded	d March 31,
		2019		2018
Supplemental disclosure of non-cash investing and financing activities:				
Net change in derivative assets and liabilities included in other comprehensive loss, net of tax	\$	(4,943)	\$	(4,681)
Non-cash additions to property, plant and equipment	\$	739	\$	2,146
Non-cash portion of earnout receivable recognized—spice assets sale	\$	592	\$	183
Non-cash receivable from West Coast Coffee—post-closing final working capital adjustment	\$	_	\$	218
Non-cash portion of earnout payable recognized—West Coast Coffee acquisition	\$	1,000	\$	_
Non-cash consideration given—Issuance of Series A Preferred Stock	\$	_	\$	11,756
Non-cash Multiemployer Plan Holdback payable recognized—Boyd Coffee acquisition	\$	_	\$	1,056
Non-cash Boyd Coffee - post-closing working capital adjustment	\$	2,277	\$	_
Cumulative preferred dividends, undeclared and unpaid	\$	400	\$	257

Non-GAAP Financial Measures

In addition to net (loss) income determined in accordance with U.S. generally accepted accounting principles ("GAAP"), we use the following non-GAAP financial measures in assessing our operating performance:

"EBITDA" is defined as net (loss) income excluding the impact of:

- income taxes:
- · interest expense; and
- depreciation and amortization expense.

"EBITDA Margin" is defined as EBITDA expressed as a percentage of net sales.

"Adjusted EBITDA" is defined as net (loss) income excluding the impact of:

- income taxes;
- interest expense;
- (loss) income from short-term investments;
- depreciation and amortization expense;
- ESOP and share-based compensation expense;
- non-cash impairment losses;
- non-cash pension withdrawal expense;
- · restructuring and other transition expenses;
- net gains and losses from sales of assets;
- non-cash pension settlement charges; and
- · acquisition and integration costs.

"Adjusted EBITDA Margin" is defined as Adjusted EBITDA expressed as a percentage of net sales.

Restructuring and other transition expenses are expenses that are directly attributable to (i) the corporate relocation plan, consisting primarily of employee retention and separation benefits, pension withdrawal expense, facility-related costs and other related costs such as travel, legal, consulting and other professional services; and (ii) the DSD restructuring plan, consisting primarily of severance, prorated bonuses for bonus eligible employees, contractual termination payments and outplacement services, and other related costs, including legal, recruiting, consulting, other professional services, and travel.

Beginning in the first quarter of fiscal 2019, for purposes of calculating EBITDA and EBITDA Margin and Adjusted EBITDA and Adjusted EBITDA Margin, we have excluded the impact of interest expense resulting from the adoption of ASU 2017-07 because such interest expense is not reflective of our ongoing operating results.

In the second quarter of fiscal 2019, we modified the calculation of Adjusted EBITDA and Adjusted EBITDA Margin to exclude a non-cash pretax pension settlement charge resulting from the amendment and termination of the Farmer Bros. Plan effective December 1, 2018. This modification to our non-GAAP financial measures was made because such expenses are not reflective of our ongoing operating results and adjusting for them will help investors with comparability of our results.

We believe these non-GAAP financial measures provide a useful measure of the Company's operating results, a meaningful comparison with historical results and with the results of other companies, and insight into the Company's ongoing operating performance. Further, management utilizes these measures, in addition to GAAP measures, when evaluating and comparing the Company's operating performance against internal financial forecasts and budgets.

We believe that EBITDA facilitates operating performance comparisons from period to period by isolating the effects of certain items that vary from period to period without any correlation to core operating performance or that vary widely among similar companies. These potential differences may be caused by variations in capital structures (affecting interest expense), tax positions (such as the impact on periods or companies of changes in effective tax rates or net operating losses) and the age and book depreciation of facilities and equipment (affecting relative depreciation expense). We also present EBITDA and EBITDA Margin because (i) we believe that these measures are frequently used by securities analysts, investors and other interested parties to evaluate companies in our industry, (ii) we believe that investors will find these measures useful in assessing our ability to service or incur indebtedness, and (iii) we use these measures internally as benchmarks to compare our performance to that of our competitors.

EBITDA, EBITDA Margin, Adjusted EBITDA and Adjusted EBITDA Margin, as defined by us, may not be comparable to similarly titled measures reported by other companies. We do not intend for non-GAAP financial measures to be considered in isolation or as a substitute for other measures prepared in accordance with GAAP.

Prior year periods set forth in the tables below have been retrospectively adjusted to reflect the impact of certain changes in accounting principles and corrections to previously issued financial statements, and the adoption of new accounting standards in the three and nine months ended March 31, 2019 that required retrospective application.

Set forth below is a reconciliation of reported net loss to EBITDA (unaudited):

		hree Months E	Ended	March 31,	Nine Months Ended March 3									
(In thousands)		2019		2019		2019		2019 2018		2018	18 2019			2018
Net loss, as reported	\$	(51,749)	\$	(2,193)	\$	(64,835)		(18,414)						
Income tax expense (benefit)		43,161		(1,321)		39,149		16,058						
Interest expense (1)		1,627		902		4,565		2,286						
Depreciation and amortization expense		7,600		7,397		23,230		22,727						
EBITDA	\$	639	\$	4,785	\$	2,109	\$	22,657						
EBITDA Margin		0.4%		3.0 %		0.5 %		5.0%						

⁽¹⁾ Excludes interest expense of \$1.4 million and \$1.6 million in each of the three months ended March 31, 2019 and 2018, respectively, and \$4.7 million and \$4.9 million in each of the nine months ended March 31, 2019 and 2018, respectively, resulting from the adoption of ASU 2017-07.

Set forth below is a reconciliation of reported net loss to Adjusted EBITDA (unaudited):

	Three Months Ended March 31,				N	ine Months E	Ended	l March 31,
(In thousands)		2019		2018		2019		2018
Net loss, as reported	\$	(51,749)	\$	(2,193)	\$	(64,835)	\$	(18,414)
Income tax expense (benefit)		43,161		(1,321)		39,149		16,058
Interest expense(1)		1,627		902		4,565		2,286
Depreciation and amortization expense		7,600		7,397		23,230		22,727
ESOP and share-based compensation expense		1,238		1,048		3,095		2,892
Restructuring and other transition expenses(2)		26		52		4,700		311
Net gains from sale of spice assets		(203)		(110)		(593)		(655)
Net losses (gains) from sales of other assets		451		(590)		1,564		(446)
Impairment losses on intangible assets		_		3,820				3,820
Acquisition and integration costs		2,384		1,639		6,122		5,021
Pension settlement charge		_		_		10,948		
Adjusted EBITDA	\$	4,535	\$	10,644	\$	27,945	\$	33,600
Adjusted EBITDA Margin		3.1 %		6.7 %		6.2%		7.4%

⁽¹⁾ Excludes interest expense of \$1.4 million and \$1.6 million in each of the three months ended March 31, 2019 and 2018, and \$4.7 million and \$4.9 million in each of the nine months ended March 31, 2019 and 2018, respectively, resulting from the adoption of ASU 2017-07.

Contact:

⁽²⁾ In the nine months ended March 31, 2019, includes \$3.4 million, including interest, assessed by the WC Pension Trust representing the Company's share of the WCTPP unfunded benefits due to the Company's partial withdrawal from the WCTPP as a result of employment actions taken by the Company in 2016 in connection with the Corporate Relocation Plan, net of payments of \$0.8 million in the nine months ended March 31, 2019.

Leigh Parrish / Kaitlin Kikalo 212-355-4449



Source: Farmer Bros. Co.