## SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

## FORM 10-Q

# QUARTERLY REPORT UNDER SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 

For Quarter Ended March 31, 1999
Commission file number 0-1375

FARMER BROS. CO.


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PART I. FINANCIAL INFORMATION
Item 1. Financial Statements (Dollars in thousands, except per share data)
FARMER BROS. CO.
CONSOLIDATED STATEMENTS OF INCOME
(Unaudited)
For the three months For the nine months ended March 31, ended March 31,

|  | 1999 | 1998 | 1999 | 1998 |
| :---: | :---: | :---: | :---: | :---: |
| Net sales | \$55,207 | \$58,951 | \$167,650 | \$182,510 |
| Cost of goods sold | 20,054 | 26,702 | 69,287 | 84,774 |
|  | 35,153 | 32,249 | 98,363 | 97,736 |
| Selling expense | 20,817 | 20,264 | 60,567 | 60,647 |
| General and administrative |  |  |  |  |
|  | 23,009 | 22,182 | 66,553 | 66,640 |
| Income from operations | 12,144 | 10,067 | 31,810 | 31,096 |
| Other income: |  |  |  |  |
| Dividend income | 605 | 637 | 1,792 | 1,959 |
| Interest income | 2,153 | 2,066 | 6,682 | 5,879 |
| Other, net | 363 | 597 | 721 | 1,116 |
|  | 3,121 | 3,300 | 9,195 | 8,954 |
| Income before taxes | 15,265 | 13,367 | 41,005 | 40,050 |
| Income taxes | 6,106 | 5,347 | 16,402 | 16,020 |


| Net income | $\$ 9,159$ | $\$ 8,020$ | $\$ 24,603$ | $\$ 24,030$ |
| :--- | :---: | :---: | :---: | :---: |
| Net income per common share | $\$ 4.83$ | $\$ 4.16$ | $\$ 12.84$ | $\$ 12.47$ |
| Weighted average shares <br> outstanding | $1,897,444$ | $1,926,414$ | $1,916,757$ | $1,926,414$ |

FARMER BROS. CO.

## CONSOLIDATED BALANCE SHEETS

(Unaudited)

| March 31, | June 30, |
| :---: | :---: |
| 1999 | 1998 |


| Current assets: |  |  |
| :--- | ---: | ---: |
| Cash and cash equivalents | 19,405 | 6,800 |
| Short term investments | 109,529 | 128,004 |
| Accounts and notes receivable, net | 20,083 | 18,006 |
| Inventories | 33,847 | 38,067 |
| Income tax receivable | 196 | 649 |
| Deferred income taxes | 2,776 | 2,776 |
| Prepaid expenses and other | 1,530 | 526 |
| Total current assets | 187,366 | 194,828 |
|  |  |  |
| Property, plant and equipment, net | 30,486 | 30,551 |
| Notes receivable | 3,988 | 3,988 |
| Long term investments, net | 71,720 | 55,801 |
| Other assets | 21,025 | 19,527 |
| Deferred taxes | 3,231 | 2,317 |
| Total assets | $\$ 317,816$ | $\$ 307,012$ |

## LIABILITIES AND SHAREHOLDERS' EQUITY

| Current liabilities: |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Accounts payable | \$ | 6,750 | \$ | 5,605 |
| Accrued payroll expenses |  | 4,621 |  | 4,876 |
| Other |  | 6,830 |  | 5,678 |
| Total current liabilities |  | 18,201 |  | 16,159 |
| Accrued postretirement benefits |  | 17,263 |  | 15,941 |
| Shareholders' equity: |  |  |  |  |
| Common stock, $\$ 1.00$ par value, authorized $3,000,000$ shares; | Common stock, \$1.00 par value, |  |  |  |
| issued $1,926,414$ and outstanding 1,854,793 shares 1999 | issued 1,926,414 and |  |  |  |
| and 1,926,414 in 1998 |  | 1,855 |  | 1,926 |
| Additional paid-in capital |  | 547 |  | 568 |
| Retained earnings |  | 280,228 |  | 71,395 |
| Accumulated other comprehensive |  |  |  |  |
| (loss) income |  | (278) |  | 1,023 |
| Total shareholders' equity |  | 282,352 |  | 74,912 |
| Total liabilities and shareholders' equity |  | 317,816 |  | 307,012 |

The accompanying notes are an integral part of these financial statements.

FARMER BROS. CO.
CONSOLIDATED STATEMENTS OF CASH FLOWS
(Unaudited)

|  | For the nine months ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | 1999 |  | 1998 |
| Cash flows from operating activities: |  |  |  |  |
| Net income | \$ | 24,603 | \$ | 24,030 |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |  |  |  |
| Depreciation |  | 3,988 |  | 3,634 |
| Other |  | (89) |  | (87) |
| Net loss on investments |  | (398) |  | (751) |
| Change in assets and liabilities: |  |  |  |  |
| Accounts and notes receivable |  | $(2,142)$ |  | 796 |
| Inventories |  | 4,221 |  | $(1,786)$ |
| Income tax receivable |  | 453 |  | 2,119 |
| Prepaid expenses and other assets |  | $(2,564)$ |  | $(1,661)$ |
| Accounts payable |  | 1,144 |  | $(2,679)$ |
| Accrued payroll expenses and other liabilities |  | 898 |  | 1,421 |
| Other long term liabilities |  | 1,322 |  | 1,069 |
| Total adjustments |  | 6,833 |  | 2,075 |
| Net cash provided by operating activities | \$ | 31,436 | \$ | 26,105 |


A. Unaudited Financial Statements

The accompanying unaudited financial statements have been prepared in accordance with the instructions to Form 10-Q and do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. It is Management's opinion that all adjustments of a normal recurring nature necessary for a fair statement of the results of operations for the interim periods have been made.
B. Investments

The Company hedges interest rate risk in its portfolio of preferred stock. Deferred losses associated with the hedge are $\$ 2,039,000$ and $\$ 1,081,000$ at March 31, 1999 and June 30, 1998, respectively.

B. Investments, Continued

The contractual maturities of debt securities classified as current and noncurrent available for sale are as follows:

| Fair | Value |
| ---: | ---: |
| $03 / 31 / 99$ | $06 / 30 / 98$ |
|  |  |
| $\$ 109,529$ | $\$ 128,004$ |
| 26,301 | 11,258 |
| - | - |
| 4,831 | 1,924 |
| $\$ 140,661$ | $\$ 141,186$ |

Gross realized gains from available for sale securities were $\$ 1,881,000$ and \$1,788,000 at March 31, 1999 and 1998, respectively.
C. Inventories

| (In thousands) | Processed | Unprocessed | Total |
| :--- | ---: | ---: | ---: |
|  |  |  |  |
| March 31, 1999 | $\$ 3,950$ | $\$ 9,952$ | $\$ 13,902$ |
| Coffee | 9,430 | 4,124 | 13,554 |
| Allied products | 2,130 | 4,261 | 6,391 |
| Coffee brewing equipment | $\$ 15,510$ | 18,337 | $\$ 33,847$ |
|  |  |  |  |
| June 30, 1998 | $\$ 4,119$ | $\$ 10,406$ | $\$ 14,525$ |
| Coffee | 12,025 | 5,079 | 17,104 |
| Allied products | 2,191 | 4,247 | 6,438 |
| Coffee brewing equipment | $\$ 18,335$ | $\$ 19,732$ | $\$ 38,067$ |

D. Comprehensive Income

Effective July 1, 1998, the Company adopted Statement of Financial
Accounting Standards (SFAS 130) "Reporting Comprehensive Income". SFAS 130 requires disclosure of total non-stockholder changes in equity in interim periods and additional disclosures of the components of non-stockholder changes in equity on an annual basis. Total non-stockholder changes in equity includes all changes in equity during a period except those resulting from investments by and distributions to shareholders.
(In thousands)

Net income
Unrealized investment
gains (losses), net
Total comprehensive income

For the three months ended March 31,

| 1999 | 1998 | 1999 | 1998 |
| ---: | ---: | ---: | ---: |
| $\$ 9,159$ | $\$ 8,020$ | $\$ 24,603$ | $\$ 24,030$ |
| 340 | 196 | $(1,301)$ | 241 |
| $\$ 9,499$ | $\$ 8,216$ | $\$ 23,302$ | $\$ 24,271$ |

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## E. Common Stock

On February 23, 1999, a subsidiary of the Company purchased 71,621 shares of the Company's common stock. Upon consolidation, the shares are not considered issued and outstanding, and have been excluded in the weighted average shares outstanding calculation since the date of purchase.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Green coffee price fluctuations continue to have a pronounced effect on Registrant's operating results. The cost of green coffee declined during the third quarter, with a corresponding decrease in the selling price of roast coffee. It is not possible to predict the direction or duration of price fluctuations. Lower green coffee costs generally result in lower roast coffee prices, but unlike some industries, the price change is not immediate, nor is the elasticity of price changes the same in both up and down markets. Registrant cautions against using past history to predict future results; this is especially so as the Brazilian frost season (June September) approaches.

Net sales for the third quarter of fiscal 1999 decreased $6.4 \%$ to $\$ 55,207,000$ from $\$ 58,951,000$ in the same quarter in the prior fiscal year. Net sales for the first nine months of fiscal 1999 decreased 8.1\% to $\$ 167,650,000$ from $\$ 182,510,000$ in the same period of fiscal 1998. Gross profit in the third quarter increased $9.0 \%$ to $\$ 35,153,000$ or $63.7 \%$ of
sales, compared to $\$ 32,249,000$ or $54.7 \%$ of sales in fiscal 1998 . Operating expenses increased $3.7 \%$ to $\$ 23,009,000$ in the third quarter as compared to $\$ 22,182,000$ in the same period of the prior fiscal year. Income after taxes for the three months ended March 31, 1999, reached $\$ 9,159,000$, or $\$ 4.83$ per share, as compared to $\$ 8,020,000$ or $\$ 4.16$ per share in the same quarter of fiscal 1998. Nine month income for fiscal 1999 increased 2.4\% to $\$ 24,603,000$ or $\$ 12.84$ per share as compared to $\$ 24,030,000$ or $\$ 12.47$ per share in the same period of the prior year.

Quarterly Summary of Results
(In thousands)

|  | $03 / 31 / 98$ | $06 / 30 / 98$ | $09 / 30 / 98$ | $12 / 31 / 98$ | $03 / 31 / 99$ |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Net sales | 58,951 | 57,582 | 54,035 | 58,408 | 55,207 |
| Gross profit | 32,249 | 34,388 | 31,115 | 32,095 | 35,153 |
| Operating income | 10,067 | 9,859 | 9,321 | 10,345 | 12,144 |
| Net income | 8,020 | 9,370 | 7,539 | 7,905 | 9,159 |


| (As a percentage of sales) |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | $03 / 31 / 98$ | $06 / 30 / 98$ | $09 / 30 / 98$ | $12 / 31 / 98$ | $03 / 31 / 99$ |
| Net sales | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 |
| Gross profit | 54.70 | 59.72 | 57.58 | 54.95 | 63.67 |
| Operating income | 17.08 | 17.12 | 17.25 | 17.71 | 22.00 |
| Net income | 13.60 | 16.27 | 13.95 | 13.53 | 16.59 |
|  |  |  |  |  |  |
| (In dollars) |  |  |  |  |  |
|  | $03 / 31 / 98$ | $06 / 30 / 98$ | $09 / 30 / 98$ | $12 / 31 / 98$ | $03 / 31 / 99$ |
| EPS | 4.16 | 4.86 | 3.91 | 4.10 | 4.83 |

Year 2000 Issues
There have been no material changes from the fiscal year end. Conversion costs remain immaterial. System conversions are proceeding as anticipated. The effected systems are expected to be operational by year end.
Evaluation of conditions continues, but no unanticipated problems have yet arise.

Item 3. Quantitative and Qualitative Disclosures about Market Risk

Financial Markets
Securities are recorded at fair value and unrealized gains or losses have been recorded as a separate component of shareholders equity. The Company maintains two distinct portfolios of securities, both portfolios are classified as available for sale.

The Company's portfolio of investment grade money market instruments includes bankers acceptances, discount commercial paper, federal agency issues and treasury securities. As of March 31, 1999, over $80 \%$ of these funds were invested in instruments with maturities shorter than one year. The remaining balance matures in fiscal 2002. This portfolio's interest rate risk is unhedged. Its average maturity is approximately 120 days and a 100 basis point move in the Fed Funds Rate would not have a material effect on Registrant's results of operations.

The Company is exposed to market value risk arising from changes in interest rates on its portfolio of preferred securities. The Company reviews the interest rate sensitivity of these securities and (a) enters into "short positions" in futures contracts on U.S. Treasury securities or (b) holds put options on such futures contracts in order to reduce the impact of certain interest rate changes on such preferred stocks. Specifically, the Company attempts to manage the risk arising from changes in the general level of interest rates. The Company does not transact in futures contracts or put options for speculative purposes.

The following table demonstrates the impact of varying interest rate changes based on the holdings of preferred stock and securities, futures and options positions, and market yield and price relationships at March 31, 1999. This table is predicated on an instantaneous change in the general level of interest rates and assumes predictable relationships between the prices of preferred securities holdings, the yields on U.S. Treasury securities, and related futures and options.

Interest Rate Changes
(In thousands)

| Market Value at March 31, 1999 |  |  | Change in Market |
| :---: | :---: | :---: | :---: |
| Preferred | Futures and | Total | Value of Total |
| Securities | Options | Portfolio | Portfolio |
| \$48,367.0 | \$0.0 | \$48, 367.0 | \$4,503.2 |
| 45,658.2 | 30.7 | 45,688.9 | 1,825.1 |
| 42,612.6 | 1,489.5 | 44,102.1 | 0.0 |
| 38,973.2 | 4,707.5 | 43,680.6 | (183.2) |
| 35,738.7 | 7,881.8 | 43,620.6 | (243.3) |

The number and type of futures and options contracts entered into depends on, among other items, the specific maturity and issuer redemption provisions for each preferred security held, the slope of the Treasury yield curve, the expected volatility of Treasury yields, and the costs of using futures and/or options. At March 31, 1999 the hedge consisted entirely of put options on the U.S. Treasury Bond futures contract.

Commodity Price Changes
The Company is exposed to commodity price risk arising from changes in the market price of green coffee. Registrant prices its inventory on the LIFO basis. In the normal course of business, the Company enters into commodity purchase agreements with suppliers, and futures contracts to hedge exposure to inventory price fluctuations. The Company does not transact in futures contracts or put options for speculative purposes.

The following table demonstrates the impact of changes in the price of green coffee on inventory and hedge instruments at March 31, 1999. It assumes an immediate change in the price of green coffee, and the demonstrable relationship between the price of green coffee and the valuations of coffee index futures and put options and relevant commodity purchase agreements at March 31, 1999, and does not take into account fluctuations of inventory levels and futures and options activity.

Commodity Risk Disclosure
(In thousands)
March 31, 1999
Market Value of Change in

| Coffee Cost | Coffee | Futures |  |
| :---: | :--- | :--- | :--- |
| Change | Inventory | \& Options | Total |


| $-\quad-10 \%$ | $\$ 13,902,000$ | $\$$ | 44,000 | $\$ 13,946,000$ |
| :--- | :---: | :---: | :---: | ---: |
| unchanged | $13,902,000$ | $(83,000)$ | $13,819,000$ | $\$ 127,000$ |
| $+10 \%$ | $13,902,000$ | $(210,000)$ | $13,692,000$ | $(\$ 127,000)$ |

At March 31, 1999 the hedge consisted of commodity futures and commodity purchase agreements.

## PART II OTHER INFORMATION

Item 1. Legal proceedings. not applicable.

Item 2. Changes in securities. none.

Item 3. Defaults upon senior securities. none.

Item 4. Submission of matters to a vote of none. security holders.

Item 5. Other information.
none.

Item 6. Exhibits and reports on Form 8-K.
(a) Exhibits.
(2) Plan of acquisition, reorganization, arrangement, liquidation or succession. not applicable.
(4) Instruments defining the rights of security holders, including indentures. not applicable.
(11) Statement re computation of per share earnings. not applicable.
(15) Letter re unaudited interim financial information.
not applicable.
(18) Letter re change in accounting principles. not applicable.
(19) Report furnished to security holders. not applicable.
(22) Published report regarding matters submitted to vote of security holders. not applicable.
(23) Consents of experts and counsel. not applicable.
(24) Power of attorney. not applicable.
(27) Financial Data Schedule See attached Form EX-27.
(99) Additional exhibits.
not applicable.
(b) Reports on Form 8-K not applicable.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: May 14, 1999 FARMER BROS. CO.
(Registrant)

John E. Simmons

John E. Simmons
Treasurer and Chief Financial Officer

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3-MOS
    JUN-30-1999
        MAR-31-1999
            19405
            109529
            20083
                    520
            33847
        187366
            58413
            317816
        1 8 2 0 1
        0
                    0
                    1855
            280497
317816
                                    55207
    55207
                                    20054
            23009
            0
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        15265
            6 1 0 6
        6 1 0 6
            0
            0
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            9159
            4.83
            4.83
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